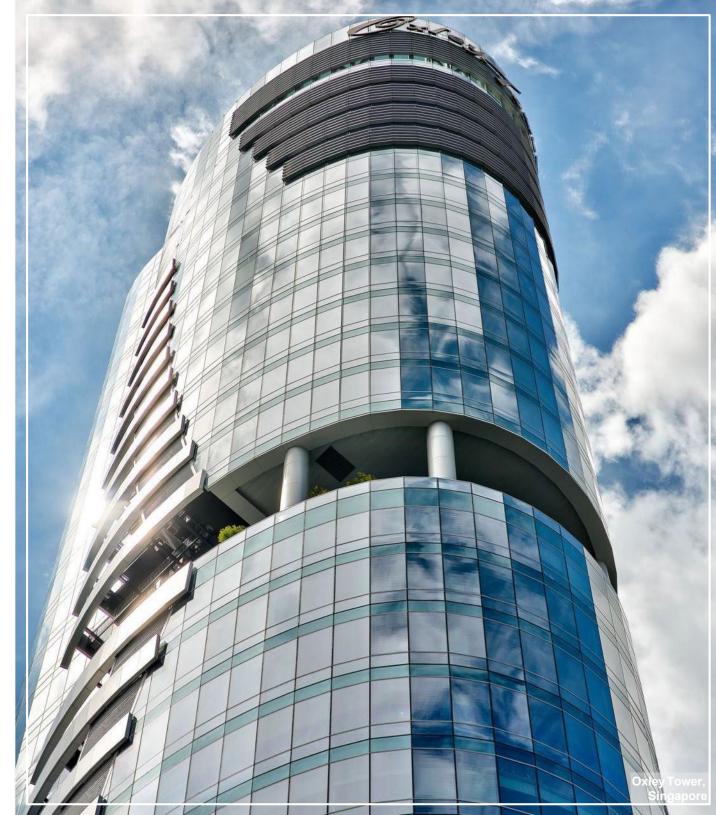


Corporate Presentation

July 2022



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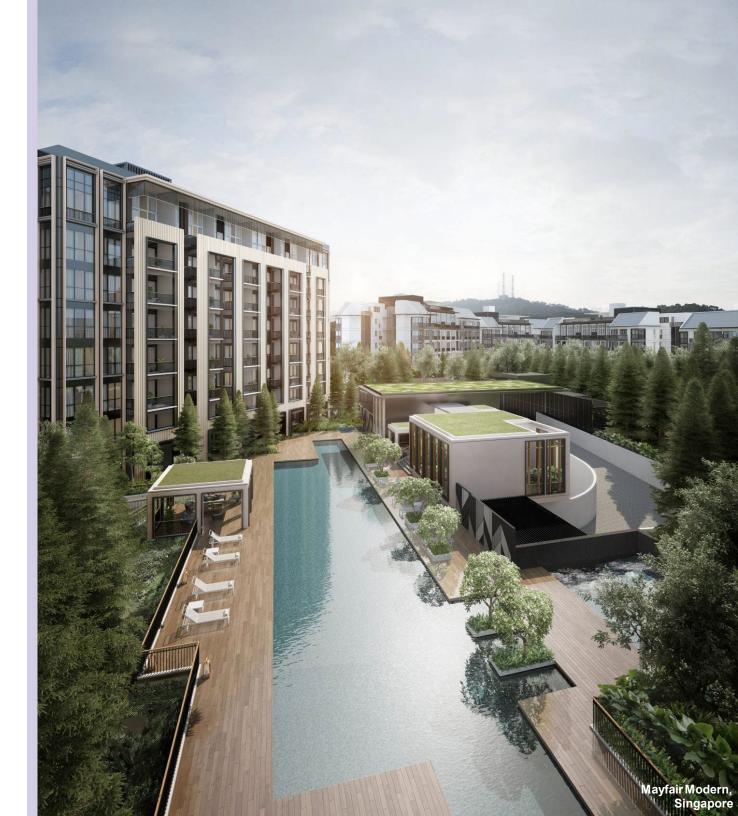


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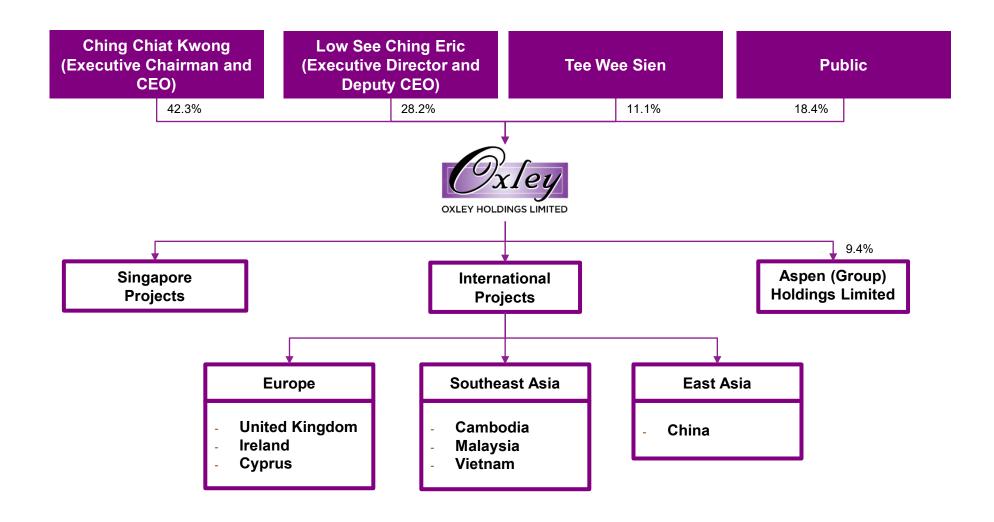


I. Company Overview



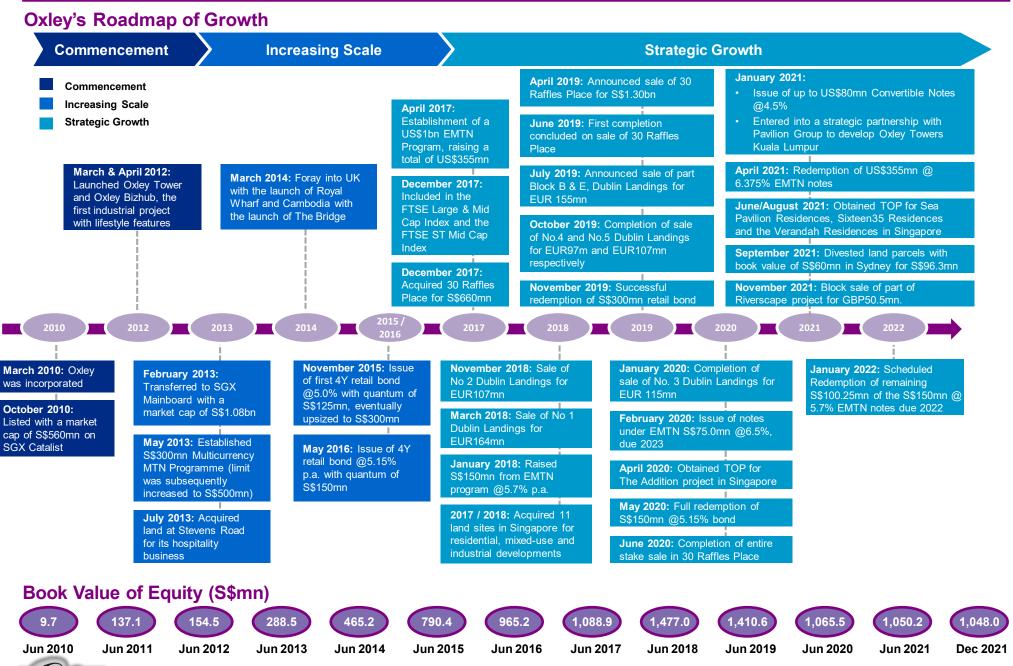


Shareholding & Corporate Structure





Key Milestones



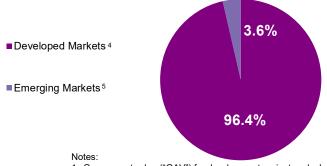
Source: Company information as at 31 December 2021.

Oxley Holdings Limited – Who we are



Development Projects		Investment and	Equity Investments	
Singapore	International	Singapore	International	AGE APPEN GINGUP
 Riverfront Residences 1953 Affinity at Serangoon Mayfair Gardens Mayfair Modern Kent Ridge Hill Residence The Verandah The Addition Sea Pavilion Residences INSPACE Sixteen35 Residences Parkwood Residences 	Royal Wharf in London Riverscape in London Dublin Landings in Ireland Oxley Towers Kuala Lumpur The Peak in Cambodia The Palms in Cambodia Mozac Vietnam Gaobeidian in China Others	Novotel & Mercure Hotels on Stevens The Rise @ Oxley Space @ Tampines Floravista	Shangri-La Hotel Cambodia SO Sofitel + Jumeirah Kuala Lumpur Hotels	Aspen Group is a property development group based in Malaysia that develops affordable residential and mixed development properties
• GAV: S\$1.6bn ¹	• GAV : S\$4.4bn ¹	• GAV: S\$1.1bn ²	• GAV : S\$0.5bn ²	• GAV: S\$5.4mn ³

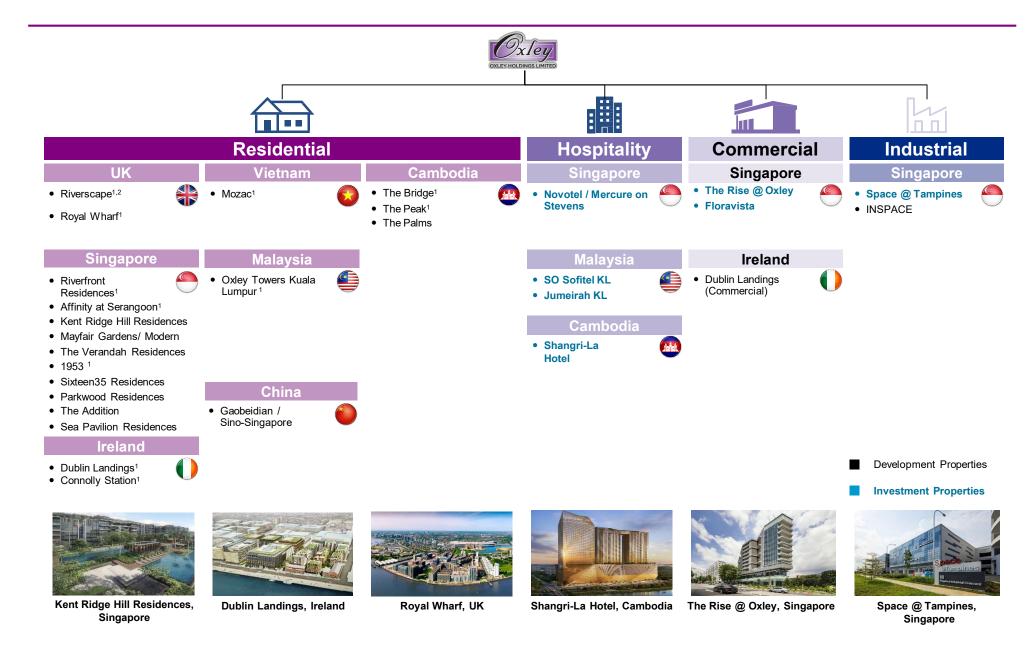
1HFY2022 revenue contribution by geography



S\$506mn Revenue recognized in 1HFY2022

- Gross asset value ("GAV") for development projects calculated as of 27 Jun 2022 based on effective stakes in remaining Gross development value ("GDV"), future progress billings and land bank.
- 2. GAV for investment and hotel properties are calculated based on sum of Oxley's effective stake on valuation of the properties
- 3. Value of Oxley's effective stake in Aspen Group based on share price of S\$0.053 as at 30 Jun 2022 (Oxley acquired at an average price of S\$0.24)
- 4. Includes Singapore, United Kingdom, Ireland and Australia
- 5. Includes Cambodia, Malaysia, and others

Full suite developer with mainly developed markets exposure



Source: Company Information

- 1. Mixed-use development that includes commercial and/or hospitality units
- 2. Formerly known as Deanston Wharf

Geographical Presence Across 8 Countries





Track record of successfully executing on plans and supported by local execution capabilities

	Select Completed Projects	Effective Stake (%)	ROI	IRR	MOIC
1	Oxley Bizhub 1	100%	83.7%	63.2%	5.3x
2	The Bridge Cambodia	50%	75.6%	51.6%	2.4x
3	Dublin Landings	Ranges from approximately 77% to 84%	35.6%	40.6%	1.6x
4	Oxley Bizhub 2	55%	49.3%	27.5%	3.7x
5	KAP Residences / KAP	55%	47.5%	20.1%	3.2x
6	Oxley Tower	100%	44.1%	8.3%	2.4x
7	30 Raffles Place	100%	15.9%	30.9%	1.6x
Mean Retu Median Re			50.2% 47.5%	34.6% 30.9%	2.9x 2.4x



KAP & KAP Residences, Singapore



The Midtown & Midtown Residences, Singapore



Singapore



Oxley Tower, Singapore

Robinson Square, Singapore



Space @ Tampines, Singapore

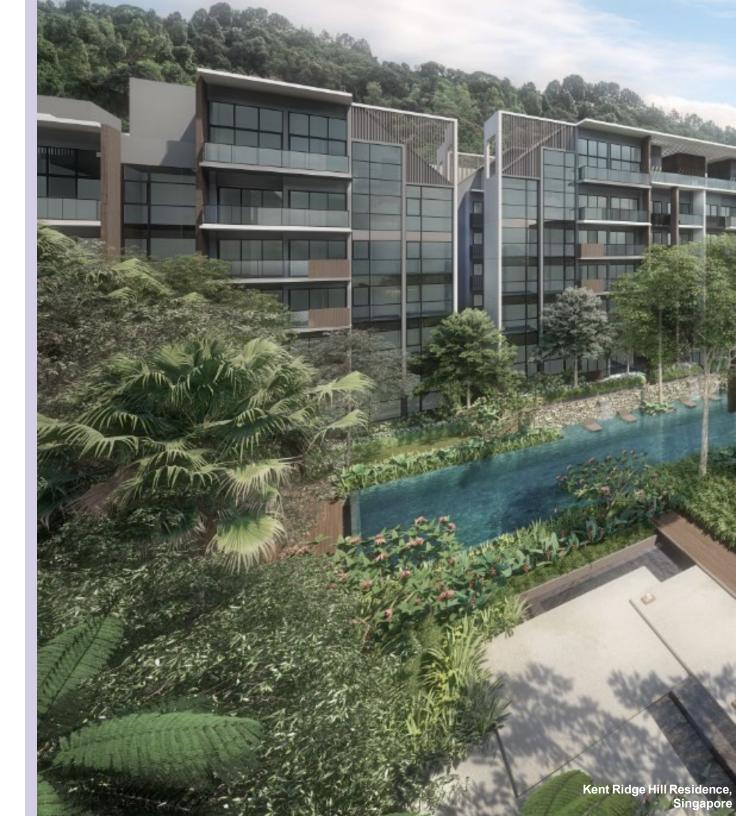


Oxley Bizhub, Singapore



Source: Company Information

II. Sales Progress





Overview of Oxley's Singapore Development Projects

99% of units sold representing 98% of total GDV

(S\$mn unless otherwise stated)		Effective	%	Total GDV	Units sold	Sales Secured	Remaining GDV	Future Progress Billings	Remaining GDV
Project	ТОР	Stake (%)	Sold ¹	(A+B)		(A)	(B)	(Eff. Stake)	(Eff. Stake)
1953	3Q22	100%	75%	118	61/72	88	30	53	30
Affinity at Serangoon	1Q23	40%	100%	1,305	1,056/ 1,057	1,302	3	304	1
INSPACE	3Q22	49%	100%	147	84/84	147	-	34	-
Kent Ridge Hill Residences	4Q22	100%	96%	815	533/548	780	35	446	35
Mayfair Gardens	4Q22	100%	98%	326	211/215	318	8	188	8
Mayfair Modern	4Q22	100%	92%	273	160/171	250	23	140	23
Parkwood Residences	4Q22	100%	57%	30	10/18	17	13	14	13
Riverfront Residences	4Q22	35%	100%	1,525	1,478/ 1,478	1,525	-	284	-
Sea Pavilion Residences	TOP-ed	100%	100%	33	24/24	33	-	-	-
Sixteen35 Residences	TOP-ed	100%	100%	56	60/60	56	-	-	-
The Addition	TOP-ed	100%	100%	37	26/26	37	-	-	-
The Verandah	TOP-ed	100%	100%	249	170/170	249	-	-	-
			Total	4,914	3,873/ 3,923	4,802	112	1,463	110



Riverfront Residences, Singapore



Affinity at Serangoon, Singapore



Kent Ridge Hill Residences, Singapore



Sea Pavilion Residences, Singapore

Total effective future revenues due to Oxley of ~S\$1.6bn (effective future progress billings ~S\$1.5bn and remaining GDV of~S\$0.1bn)

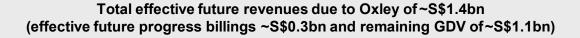


Overview of Oxley's Overseas Development Projects (launched)

78% sales achieved in terms of revenue

(S\$mn unless otherwise stated)

Project	Country	ТОР	Effective Stake (%)	% Sold¹	Total GDV (A+B)	Sales Secured (A)	Remaining GDV (B)	Future Progress Billings (Eff. Stake)	Remaining GDV (Eff. Stake)
Riverscape	UK	2025	50%	35%	683	242	441	97	221
The Peak	Cambodia	2023	79%	91%	692	627	65	9	51
The Palms	Cambodia	2022	79%	75%	129	100	29	46	23
Oxley Towers Kuala Lumpur	Malaysia	2024	100%	19%	884	169	715	112	715
Trinity Wellnessa	Malaysia	2025	45%	30%	90	27	63	11	28
Gaobeidian	China	TBA	27.5%	73%	136²	99	37	27	10
Gaobeidian	China	TBA	27.5%	3%	218³	6	212	2	58
Royal Wharf	UK	TOP-ed	100%	100%	2,812	2,812	-	-	-
Dublin Landings	Ireland	TOP-ed	84% / 79.5%	99%	1,162	1,155	7	-	6
The Bridge	Cambodia	TOP-ed	50%	94%	551	516	35	1	17
Sub-total					7,357	5,753	1,604	305	1,129





The Peak, Cambodia



The Palms, Cambodia



Dublin Landings, Ireland



Riverscape, UK



Source: Company Information as of 27 Jun 2022 except for progress billings which is as of 31 May 2022

- . Sales secured (A) / Total GDV (A+B)
- 2. Phase 1 of stage 1 development Residential
- 3. Phase 2 of stage 1 development Residential

Overview of Oxley's Overseas Development Projects (launched)

Sales Milestone – Overseas since year 2018

(S\$mn unless otherwise stated)

Project	Country	Sales milestone, Sold %	Revenue
Royal Wharf	UK	100%	563
Riverscape	UK	43%	242
Dublin Landings (Office and Residential)	Ireland	100%	1,155
The Peak (Retail) The Peak (Residential) The Peak (Office)	Cambodia	873/1,125 (78%) 1,013/1,014, (99%) 249/250 (99%)	627
The Palms	Cambodia	162/220 (phase 1) (74%)	100
Oxley Towers Kuala Lumpur Residential Phase 1 Residential Phase 2 Office	Malaysia	200/200 (Phase 1) 100% 64/390 (Phase 2) 16% 1/25 4%	169
Trinity Wellnessa	Malaysia	124/463 (27%)	27





The Peak, Cambodia



The Palms, Cambodia



Dublin Landings, Ireland



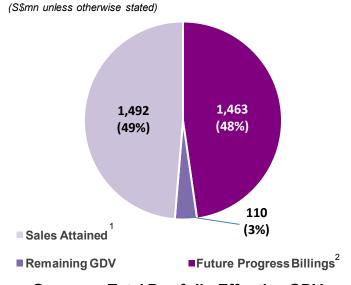
Riverscape, UK



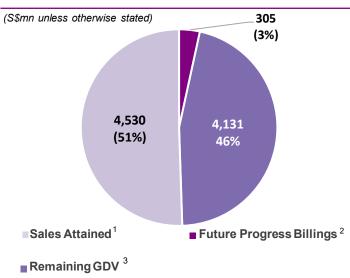
High visibility to earnings with S\$1.7bn of unbilled contract value over the next 3 years

\$mn u	nless otherwise stated) Selected Projects	Effective Stake (%)	Future Progress Billings (Eff. Stake)	Remaining GDV (Eff. Stake)
	Singapore	(70)	(LII. Stake)	(LII. Stake)
1	Kent Ridge Hill Residences	100%	446	35
2	Mayfair Gardens	100%	188	8
4	Mayfair Modern	100%	140	23
4	Affinity at Serangoon	40%	304	1
5	Riverfront Residences	35%	284	-
6	1953	100%	53	30
7	INSPACE	49%	34	-
8	Parkwood Residences	100%	14	13
Sub-	total		1,463	110
	Overseas			
1	Oxley Towers Kuala Lumpur	100%	112	715
2	Riverscape	50%	97	221
3	The Peak	79%	9	51
4	The Palms	79%	46	23
5	Trinity Wellnessa	45%	11	28
5	Gaobeidian – Phase 1	27.5%	27	10
6	Gaobeidian – Phase 2	27.5%	2	58
7	Others ⁽³⁾		1	3,025
Sub	-total		305	4,131
Tota			1,768	4,241

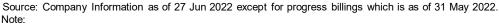
Singapore Total Portfolio Effective GDV



Overseas Total Portfolio Effective GDV







- Represents effective stake of units sold and billed
- Represents effective stake for units sold but not billed
- Includes potential development value of land bank



III. Impact of COVID-19 on our Business





Impact of COVID-19 on our business

Impact on construction



Singapore



UK



Ireland



Malaysia



Cambodia

- As at August 2020, all local projects have resumed construction activities
- COVID-19 relief measures mandated an extension of time of 122 days to eligible construction contracts. We expect some delay for the local projects
- Despite the restrictions from the city lockdown, construction of Royal Wharf project was fully completed in September 2020 and 100% of the units has been sold
- Deanston Wharf commenced construction in early-2021 and is progressing at pace.
 Deanston Wharf has been branded as 'Riverscape' and launched in September 2021
- Dublin Landings achieved Development Completion in June 2021
 - Planning permission for the Phase 1 commercial component of the site at Connolly Station was obtained in early 2021 while the planning permission for the remaining now strongly commercial led Phase 2 which also includes a small residential offering is slated for decision in late 2022
- Oxley KLCC project is expected to complete in 2024
- Construction activities continued, although construction progress has been hampered by shortage of manpower in particular skilled labour
- The Palms and Hotel component of The Peak are expected to complete in 2022 and 2023 respectively

Construction progress were delayed but normal operations have resumed in most countries



Impact of COVID-19 on our business

Impact on project sales



Singapore



UK



Ireland



Malaysia



Cambodia

- Potential buyers could not visit the physical showrooms during circuit breaker
- Virtual showrooms were created to present apartment layouts to the buyers
- After relaxation of control measures, we experienced pent-up demand for the residential units
- 99%¹ of the residential units have been sold

- 35%¹ of the Riverscape project has been sold
- COVID related Stamp Duty incentives was abolished for all properties under £500,000 until 30 June 2021. However, UK market sentiment is strong with strong demand for limited stock
- Almost 60% of the launched private residential units and 100% of the social affordable housing units have been sold as of 27 June 2022

- The Dublin Landings (Office and Residential) project is 100%¹ sold
- Despite several lockdowns, Oxley has still managed to sell 264/590¹ (45%) residential units of SO Sofitel KL Residences (part of Oxley Tower KLCC development)
- Sales has slowed down as foreign buyers could not enter Cambodia for viewing
- The Peak has achieved 91%¹ sales across retail, residential and office components
- The Palms has achieved 75% sales

Project sales remain strong in the 2 years from the onset of the Covid-19 pandemic, mainly due to strong positioning of the projects and low interest rate environment



Oxley's pro-active approach to support our various stakeholders







		•		
Key considerations	Adapting to new situations promptly	Improving financial flexibility	Maintaining a sustainable business	
	Hospitality sector was severely impacted by COVID-19	Liquidity considerations due to widespread impact of Covid-19	Sustainable property development: Our residential developments in Singapore are awarded Green Mark	
	Novotel and Mercure on Stevens Road took up the Singapore government's contracts to provide Stay-Home-Notice quarantine facilities for individuals affected by	Divested the 18.8% stake in Galliard Group for GBP30mn in FY2020 to streamline portfolio, divest non-core assets and enhance financial flexibility	certification - Our office tower development at KLCC will be awarded Green Mark Gold certification	
Oxley's pro- active approach	The hotels also took up contracts with employers to provide accommodation to Malaysian workers who chose to stay in Singapore after the borders were shut in the early days of the lockdown	Divested the retail and commercial space at 30 Raffles Place. Transaction was completed within the timeline stipulated in the sale and purchase agreement on 30 June 2020. Sales proceeds have been received except for a small sum pending issuance of final maintenance certificate from the architect to confirm all rectification and supplementary works are completed, expected by Q1 2022	Sustainable hotels: Reduce energy usage and emissions with approximately 80% of the lights installed at our hotels are energy-efficient LED lights Our Singapore hotels have added plant-based selections to the menu as part of our green initiative	
		Divested the land on Walker Street, Sydney in Sep 2021 and remaining components of Dublin Landings development in Ireland in 2H 2021	Sustainable financing: Pioneered Ireland's first green loan with a EUR77.3mn financing with HSBC for our Dublin Landings project	

IV. Financial Highlights





Financial Policy and Target

Leverage	 Declining total debt to capital ratio Maintain as much unencumbered assets as possible for future funding flexibility
Liquidity	 Maintain access to multiple funding sources including bank loans and capital market funds Maintain adequate cash balance at the Group level of between 5% to 10% of revenue to meet working capital needs
Investment	 Focus only on companies and projects within core business, geographical regions Comprehensive analysis and approval process in place to assess overall risk and return of each investment
Dividend	 Maintain a flexible dividend policy Payout level to be based on overall cash position, financial situation and future development needs
Hedging	 Maintain natural hedge as much as possible with respect assets/liabilities and revenue/expense Hedging to be done only with creditworthy counterparties if need be

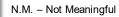


Consolidated Income Statement

	First Half Ended		
(S\$ million)	31-Dec-21	31-Dec-20	
	(Unaudited)	(Unaudited)	% △
Continuing operations			
Revenue	506	582	-13%
Gross Profit	74	90	-18%
Operating profit ¹	82	104	-21%
Finance Costs	(57)	(55)	4%
Share of results from associates and joint ventures, net of tax	2	2	0%
Profit before Tax	27	51	-47%
Profit after Tax	23	44	-48%
<u>Discontinued operations</u>			
Loss from discontinued operations, net of tax	-	(15)	N.M.
Profit for the period	23	29	-21%



Notes:
1. Before finance costs and share of results from associates and joint ventures, net of tax



Consolidated Financial Position

(S\$ million)	31-Dec-2021 (Unaudited)	30-Jun-2021 (Audited)
Cash & Cash Equivalents	200	216
Development Properties	1,754	1,954
Total Assets	3,886	4,167
Current Borrowings	1,699	784
Non-Current Borrowings	609	1,726
Total Borrowings ¹	2,308	2,510
Net Borrowings ²	2,108	2,294
Total Liabilities	2,838	3,117
Total Equity	1,048	1,050
Total Tangible Net Worth (TNW) ³	1,023	1,027



- 1. Of the total bank borrowings of S\$2.3 billion (30 June 2021: S\$2.5 billion), S\$47.8 million (30 June 2021: S\$49.0 million) is secured by several guarantees given by the non-controlling shareholders of the subsidiaries.

 2. Total borrowings net of cash and cash equivalents.
- Equity attributable to owners of the parent less deferred tax assets plus deferred tax liabilities, less intangibles.

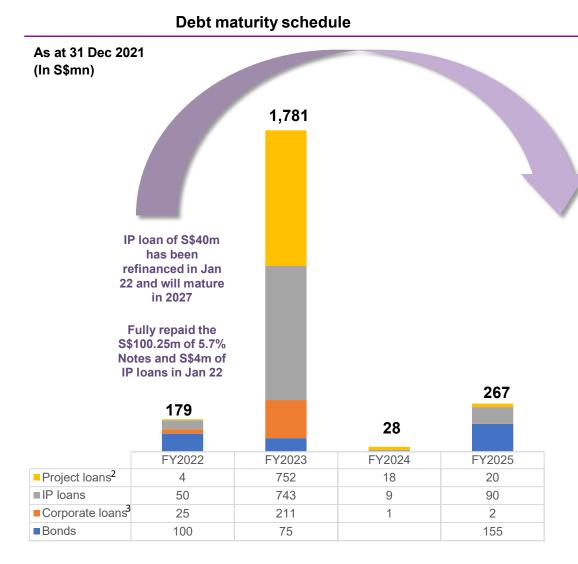
FY1H22 Financials Overview

Revenue	S\$506m	-13% YoY
EBIT – Continuing Operations	S\$84m	-21% YoY
PATMI – Continuing Operations	S\$24m	3% YoY
Cash on Hand	S\$200m	-7% YoY
Total borrowings	S\$2,308m	-8% YoY
Operating cash flows before changes in working capital	S\$64m	-36% YoY
Cashflow from operating activities	S\$266m	-1% YoY



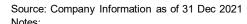
Debt Maturity Schedule

Clear financing strategy in place to meet maturing obligations



Debt repayment plan

- Project loans will be repaid using proceeds from completion of Singapore projects
- IP loans to be refinanced¹
- Corporate loans and Bonds to be repaid using remaining proceeds from completion of the Singapore and overseas development projects and asset divestments.
- The Company is committed towards deleveraging and improving its debt to equity ratios. Between 30 June and 31 Dec 2021, the company has:
 - Repaid S\$154m of project loans and S\$140m of corporate loans with the proceeds from the completion of its property development projects
 - Redeemed S\$49.75m of 5.70% Notes due Jan 2022 and successfully tapped the bond market to raise S\$155m of 6.9% Notes to improve its financial flexibility



- I. IP loans relate to loans on investment properties, which include Novotel & Mercure Hotels on Stevens and Space @ Tampines
- 2. Includes loans obtained using project cashflows as security
- Includes extension for loans with such options



V. Future Growth





Overview of Oxley's Projects in Pipeline

(S\$mn unless otherwise stated)

Project	Country	Effective Stake (%)	GDV ¹
Connolly Station	Ireland	90%	1,400
Riverscape	UK	50%	683 ²
Section 16	Malaysia	40%	268
Trinity Wellnessa / Enlivea	Malaysia	45%	244 ²
Mozac	Vietnam	36%	103
Potential total GDV ¹			2,698

Potential GDV for our Future launches ~S\$2.7bn



- Source: Company Information

 1. Based on current projections and subject to planning approval & modification
- 2. Launched for sale in late 2021

Key Future Projects

Dublin, Ireland

Connolly station or Dublin Connolly is the busiest railway station in Dublin and Ireland, and is a focal point in the Irish route network. On the North side of the River Liffey, it provides InterCity, Enterprise and commuter services to the north, north-west, south-east and south-west

Property name: Connolly Group's Stake: 90% Type: Mixed development with residential units,

office blocks & a hotel (subject to finalisation of

planning permission)

Location: Connolly Station Land Area: 1.96 hectares Expected TOP: 2025

Tenure: 300 years Gross Floor Area (sqm): 92,903 EST GDV: S\$1.4bn*



London, United Kingdom

Located between Royal Wharf and Lyle Park to the west of the development, Riverscape is a joint development between Ballymore and Oxley Holdings

Property name: Riverscape Group's Stake: 50% Type: Residential with commercial units at ground

level

Location: Bradfield Road, London, E16 Land Area (sqm): 22,830 Expected TOP: 2025

2AX

Tenure: 999 years leasehold Gross Floor Area (sqm): 79,033 EST GDV: S\$683mn*





Key Future Projects

Malaysia

Property name: Section 16

Location: Malaysia Group's Stake: 40% Type: Residential units

Tenure: Freehold Land Area (sqm): 19,098 EST GDV: S\$268mn





Property name: Trinity Wellnessa/Enlivea Units: 1,200

Location: Malaysia **Group's Stake:** 45% **Expected TOP:** 2025-2026 (in 2 phases)

Tenure: Freehold Land Area (sqm): 61,590 EST GDV: S\$244mn





Key Future Projects

Thao Dien, Ho Chi Minh City, Vietnam

Mozac is located in the urban area of Saigon which is well connected to essential amenities.

Property name: Mozac Thao Dien

Location: Vietnam Group's Stake: 36%

Tenure: Freehold¹ Units: 270 Residential units EST GDV: S\$103mn



THANK YOU

